FY 2022 RESULTS & OUTLOOK 2023

March 2023



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AGENDA

1. 2022 Business highlights

Alexandre MÉRIEUX

2. 2022 Financial performance

Guillaume BOUHOURS

3. Focus on Clinical

Pierre BOULUD

4. Outlook 2023

Alexandre MÉRIEUX

Alexandre MÉRIEUX, CEO

2022
Business
highlights



Key highlights







- Solid performance within a post pandemic transition year
- Strategic acquisition of Specific Diagnostics aligned with our focus on the fight against AMR**
- Strengthened leadership in Microbiology and Syndromic testing
- Momentum of several platforms launches that will fuel upcoming years growth

BIOFIRE keeps on innovating and shaping the market



- Relevance of syndromic approach
- Robust performance of Respiratory panels
- Non-RP panels growth at +19%, within all regions
- Largest high plex syndromic installed base at 23.5 K units
- New platform launch, expanding dramatically potential user base of syndromic testing:



BIOFIRE ® SPOTFIRE ®

- FDA CLEARED & CLIA WAIVED
- AROUND 15MN TIME TO RESULT
- LAUNCHED IN THE US MARKET FIRST

Robust performance in Microbiology



- Solid growth of reagents sales at +7%
- Continued success of Blood culture range
- Nice take-off of VITEK MS PRIME
- First sales of SPECIFIC REVEAL Rapid AST platforms in Europe
- Filing of SPECIFIC REVEAL to FDA scheduled in March

A transition year in **Immunoassays**



- Unfavorable basis of comparison (covid-related demand in 2021)
- Continued competitive pressure on PCT
- Routine parameters back to growth in many regions

Major launch with new VIDAS KUBE



CE-MARKED END OF 2022

MODULAR

FIT NEEDS OF DEVELOPING SETTINGS

Industrial applications driven by food & healthcare segments



- Robust recurring reagents sales +7%
- Solid inflation pass through to customers
- Food: double digit performance of molecular biology
- Healthcare mainly driven by Cell & Gene Therapies and Bioproduction segments

CSR ROADMAP – On track at the end of 2022

HEALTH



+30%
patient results¹
supporting AMS by 2025

+9%

≥80%

of referenced antibiotics addressed by our AST solutions²

EUCAST **81**% CLSI cat A,B,U **90**%

PLANET



-50%
GHG absolute emissions
in 2030 vs. 2019 scope 1&2

-3%

-45% water consumpt°4

-50% energy consumpt°

-50% waste generation

Water Energy Waste - 41% - 39% - 54%

HEALTHCARE ECOSYSTEM



Collaboration projects with patient associations

in 2025 vs. 2021 **X2**

x 1.6

Materiality assessment updated every

3 years

Planned in 2023

EMPLOYEES



+2 to 0.6 in 2025 vs. 1.2 in 2020

0.9

>40% women >35% international by 2025 in Corporate leadership team⁵

34% women

34% international profiles

EXTENDED COMPANY



≥1%
of net income Group share dedicated to Philanthropy (Endowment fund not incl.)

1.1%

Distributors covering 55% of sales⁶, trained on CSR by 2025

11%

¹2019 estimation: 183 Million results

² At least 80% based on EUCAST list and 90% based on CLSI cat A,B,U list

³ considering CO₂ emissions same quarter in Baseline year with estimated car fleet emissions

⁴ per million € of turnover, in 2025 vs. 2015

⁵ direct reports to the Executive Committee with a Global Corporate mission (international profiles are defined as non-French)

⁶ Sales realized through the distributors network

Guillaume BOUHOURS, CFO

2022 Financial performance



A robust performance vs high COVID 2021

MOLECULAR +3%

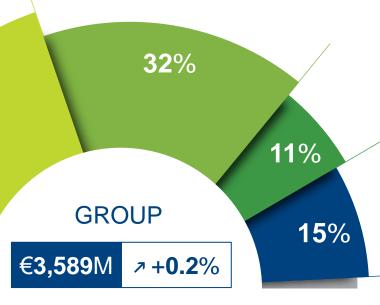
- Remarkable double-digit growth for non-respiratory panels
- Solid performance of BIOFIRE in the US & OUS

39%

Stable respiratory panels sales vs high COVID 2021, mirroring public health situation and the high epidemic in Q4

MICROBIOLOGY +5%

 Good FY performance led by automated ID/AST and Blood Culture reagents



IMMUNOASSAYS -15%

- Reagents sales step back explained by decrease of covid-related assays (strong demand in 2021) and further slow down on US PCT sales
- Resuming growth in Q4

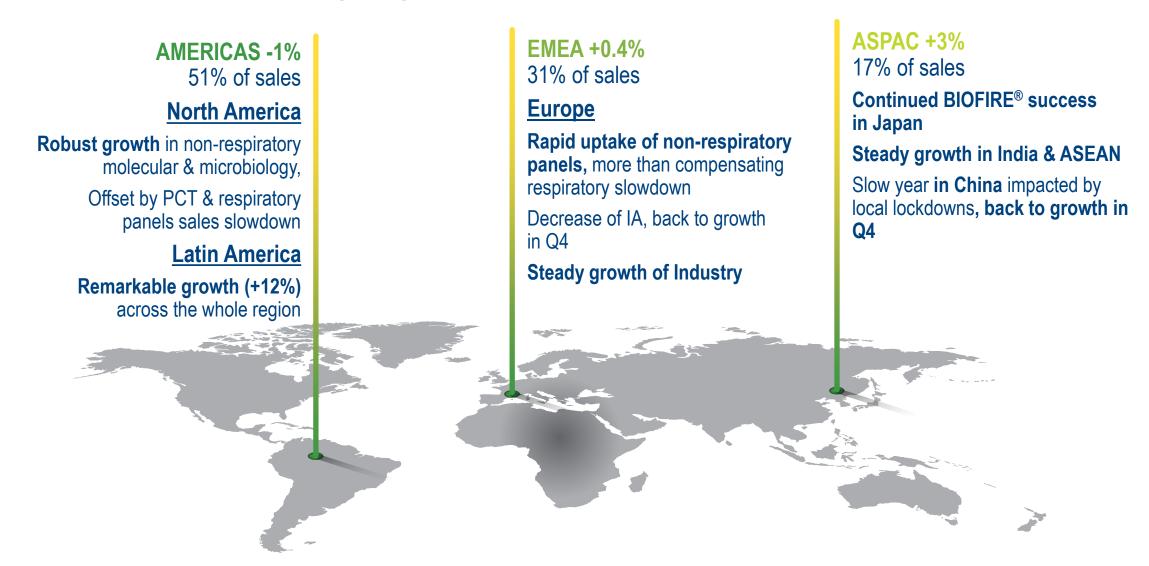
INDUSTRY +7%

 Robust growth led by reagent revenues in microbiology & molecular ranges

2%

Clinical applications (85%) -1%

FY 2022 sales by geography



FY 2022 P&L

In €m	FY 2022	% sales	FY 2021	% sales	% Change	% Change LFL ⁽¹⁾
Net sales	3,589		3,376		+ 6.3%	+ 0.2%
Gross profit	2,009	56.0%	2,001	59.3%	+ 0.4%	- 4.9%
SG&A	-955	- 26.6%	-816	-24.2%	+ 17.0%	+ 11.3%
R&D	-447	- 12.4%	-386	-11.4%	+ 15.8%	+ 6.2%
Contributive Operating Income ⁽²⁾	664	18.5%	844	25.0%	- 21.4%	- 24.8%

- % Gross Margin evolution due to product mix & inflation of transport costs, raw materials and salaries
- **SG&A** increase with the restart of sales & marketing activities as well as compensation increases
- Contributive Operating Income at 18.5% of sales vs 15.3% Pre-COVID (2019)

⁽¹⁾ Like For Like: at constant rates and perimeter of consolidation

⁽²⁾ Earnings Before Interest and Tax deriving from ordinary activities

FY 2022 P&L: contributive operating income to EPS

In €m	FY 2022	% sales	FY 2021	% sales	% change as reported
CEBIT	664	18.5%	844	25.0%	- 21.4%
Amortization of acquired Intangible assets & related expenses	- 77		- 60		-
Operating income	587	16.4%	784	23.2%	-25.1%
Net financial expense	- 7		- 10		
Income tax (effective tax rate)	- 140	-24.1%	- 176	-23.0%	
Net income, group share (1)	452	12.6%	601	17.8%	-24.8%
EPS, diluted	€ 3.82		€ 5.06		

Including
amortization
of BIOFIRE ®
+ Hist. acquisitions +
Spec Dx acquisition

FY 2022 Cash Flow statement

in €m	December 2022	December 2021	Inventory - €92 m, incl. inventory re-build
EBITDA (1)	864	1032	Receivables - €146 m, with a high last quarter Payables €10m
Working capital requirement	- 170	- 25	Social & tax debts €51m
Tax payment & financial cost	- 222	- 193	Occide a tax debts com
Investments	-280	-271	Conov 90/ of color
Other cashflows from operation	2	9	→ Capex 8% of sales
Free cash flow (2)	195	554	
Financing activities	- 406	- 54	Specific Diagnostic acquisition, minority investments
Dividends	- 101	-73	and purchases of treasury shares
Put Hybiome (former minorities)	3	0	
Impact of currency changes on net debt	39	27	
Lease debt	- 25	- 21	
Cash flow net	-294	433	
Total net cash (debt)	47	341	→ Positive Net Cash position

⁽¹⁾ Earnings before interest, taxes, depreciation and amortization

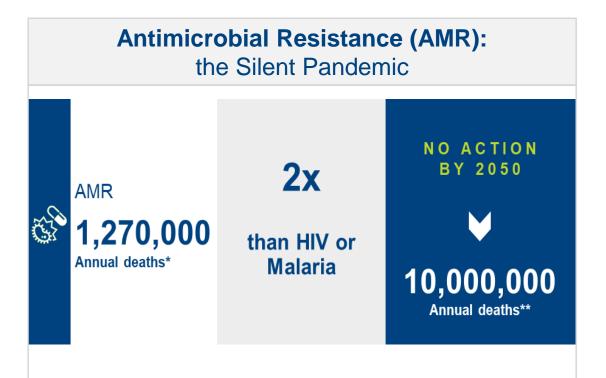
⁽²⁾ Sum of cash flow from operating activities and net cash flow used in investing activities

Pierre BOULUD
COO, EVP Clinical Operations

Focus on Clinical

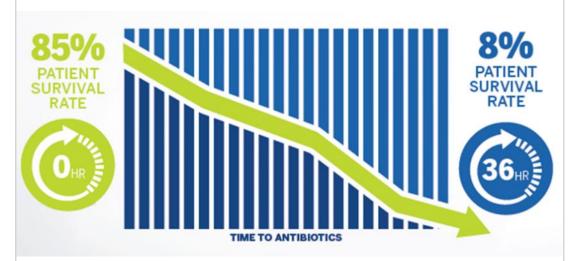


We are addressing the biggest threats to public health in the future: **Antimicrobial Resistance**, the so called "silent pandemic"



Stewardship & Infection Prevention are key measures to address the AMR fight

Septic shock : one of the most significant health complications that can result from AMR

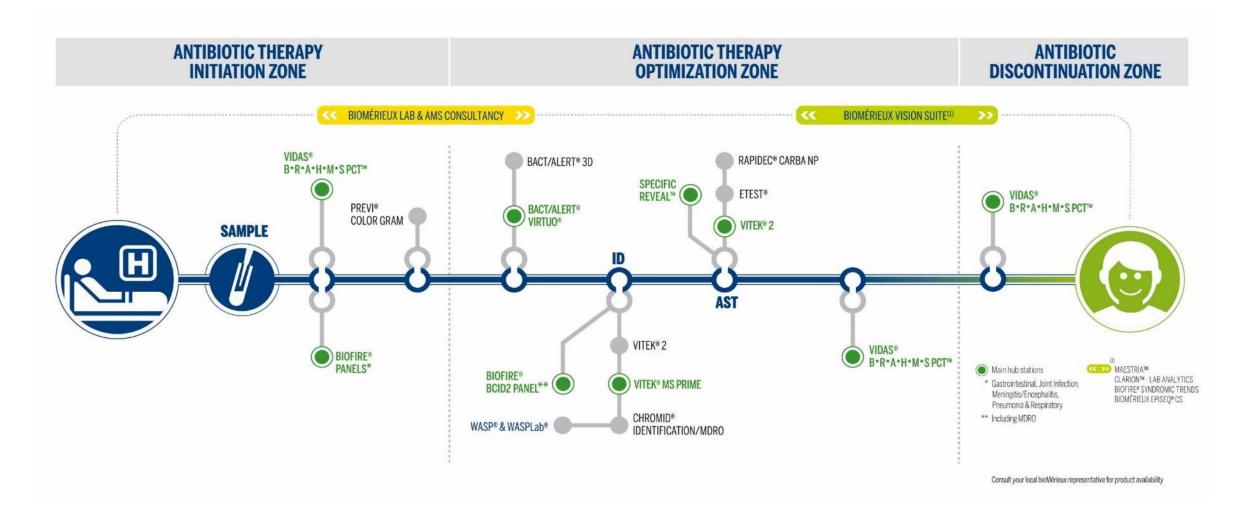


Every hour of delay in giving appropriate antibiotics therapy reduces chances of survival

^{*} Murray (2022). The Lancet

^{**} Jim Ó'Neill (2016). Review on Antimicrobial Resistance Source: 1-Singer, JAMA 2016: 2- Rhee, JAMA 2017

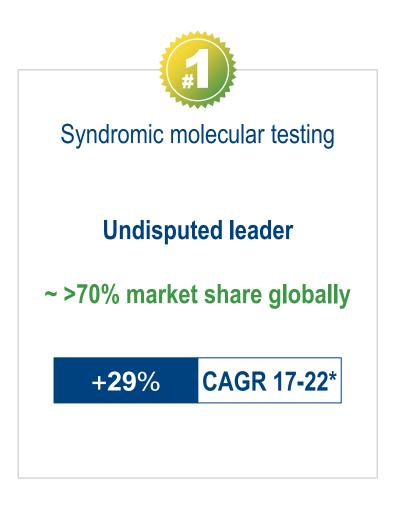
... with the most comprehensive and relevant solution...



... supported by already **strong leadership** positions in infectious disease diagnostics







Strong momentum of platforms launches that will fuel future growth...

Each business range will benefit from major innovations in next 2 years

Microbiology



Molecular Biology



Immunoassays



...THAT WILL REINFORCE OUR POSITIONS

and push bioMérieux beyond the laboratories with the launch of Point-Of-Care instrument



VITEK® MS PRIME Our new ASSET to become #1 in mass spectrometry



OUR ASSETS

- Integrated into our full micro solution
- Superior end-to-end workflow enabling efficient routine management
- Capacity to prioritize urgent samples
- Most efficient spectrum database for IVD
- CE-IVD & FDA Cleared

VITEK® MS PRIME Our new ASSET to become #1 in mass spectrometry



OUR ASSETS

- BECOME THE LEADER
 in Mass Spec for the clinical Microbiology market
 - Current customer renewal and conversion from main competitor
 - Acquisition of new mass spectrometry users

VITEK® REVEAL™ is our newest asset, addressing the #1 customers' unmet need: reduced-time to AST*



OUR ASSETS

- Fast AST* enabling optimal antibiotic therapy in only 5.5 hours after Blood Culture turns positive
- Integrated into our sepsis solution and within our **DATA / IT ecosystem**
- Modular to adapt to any lab activity
- Wide antimicrobial coverage
- **CE-IVD** cleared, FDA filing scheduled in March

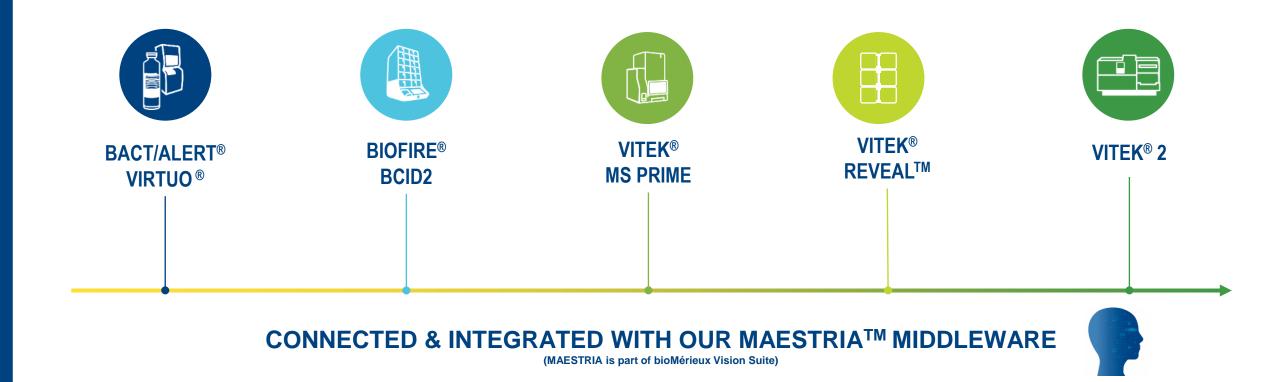
VITEK® REVEAL™ is our newest asset, addressing the #1 customers' unmet need: reduced-time to AST*



OUR ASSETS

- Reinforce our AST* leadership position
- Establish the standard of care in fast AST
- >60M\$ in 2027

Our product combination, empowered by our **DATA/IT** offer can deliver superior value to all types of customers/lab organizations



Focus on molecular biology



Our BIOFIRE® strategy is based on 3 axes: customer acquisition, cross-selling and healthcare settings expansion



Although **COVID** accelerated the uptake of syndromic testing, we still have potential to grow



Non-customers potential

~ **50**% US ~**75**% EU



All non-respiratory panels are growing fast, **leveraging** our installed base

Growth rate of non-RP panels

+19 %

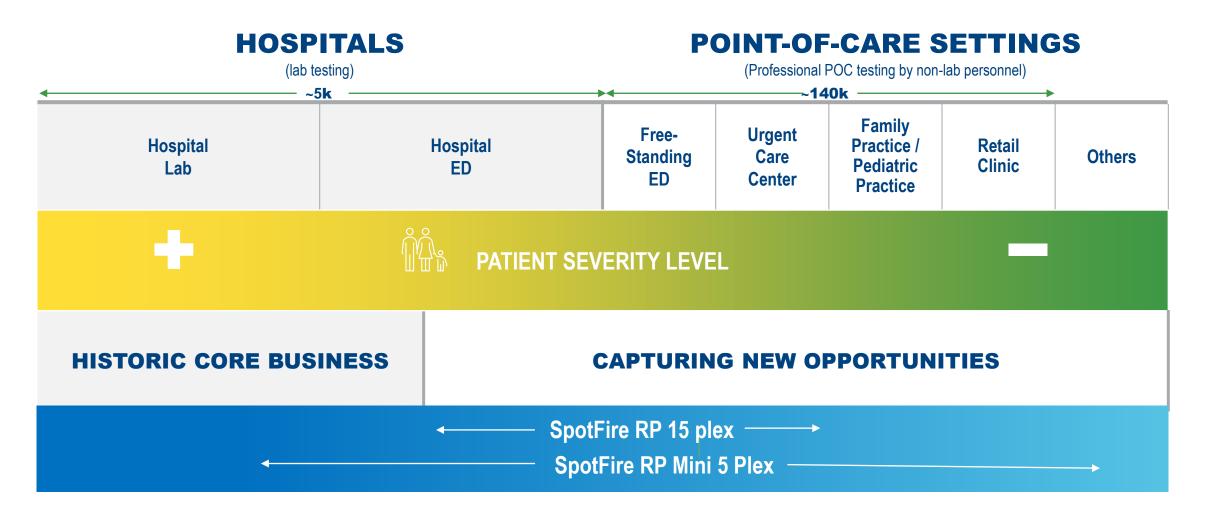
2022 vs 2021



Expand syndromic testing to many more individuals, in decentralized near-patient settings



In the US, we aim at expanding our respiratory testing footprint through two **growth drivers**: **point-of-care** settings and **low plex** market



SPOTFIRE ® leverages BIOFIRE ® core technology to keep on shaping the syndromic testing market



OUR ASSETS

- CLIA-waived platform to bring syndromic testing closer to patients
- Only ~15 min from sample to results
- Small footprint, 1 to 4 stackable modules
- Instrument and first RP 15-plex panel both FDA cleared, future filing of RP Mini 5 plex
- Menu of tests to be expanded

SPOTFIRE ® leverages BIOFIRE ® core technology to keep on shaping the syndromic testing market



OUR ASSETS

- Enter the POC market by introducing syndromic testing closer to the patient
- Gaining market shares on low plex molecular respiratory segment wherever it's used
- >400M€ sales in 2027



Strategy on VIDAS® is to **secure growth** in developing settings through a renewed instrument and push **innovative biomarkers**



OUR ASSETS

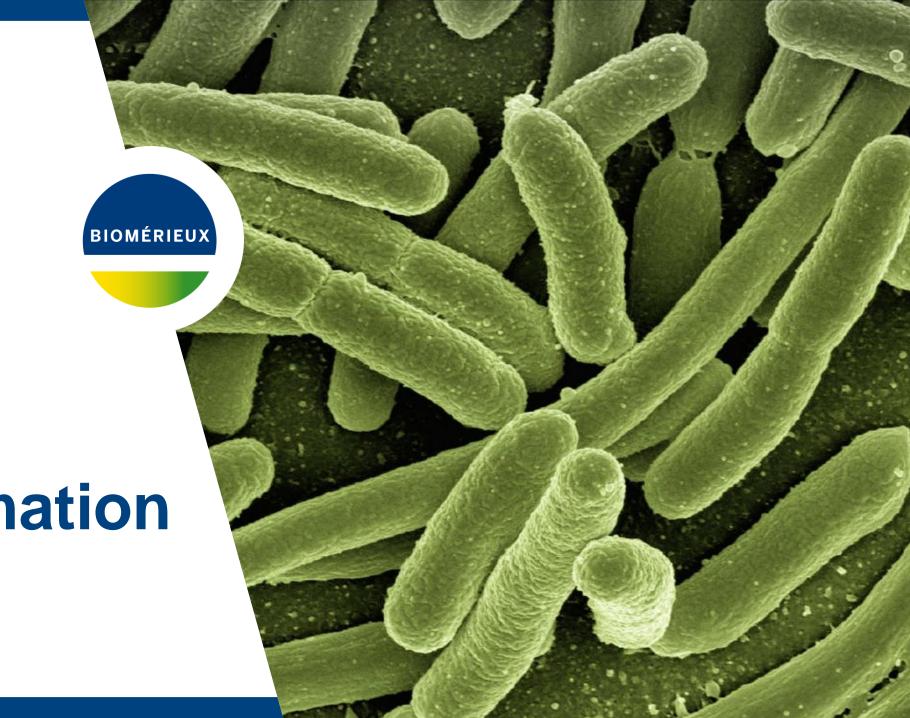
- New instrument VIDAS® KUBE:
 - Easy-to-use, reliable instrument
 - Stackable to adapt to customer needs and evolution
 - Lower energy consumption
 - Large menu of tests constantly expanding
- Innovative high medical value markers
- CE-IVD cleared

Strategy on VIDAS® is to **secure growth** in developing settings through a renewed instrument and push **innovative biomarkers**



OUR ASSETS

- Reinforce brand loyalty
- Sustain growth in developing settings
- Drive the adoption of innovative biomarkers in developed settings through co-promotion



On-going business transformation

North America: a large and evolving healthcare market addressed by a powerful organization and a new leadership







Largest healthcare market in the world

5,000	10,000+
Hospitals	Urgent Care
75% Consolidating	120,000 Physician Labs

Organization well sized & fitting market evolution

- Nine major sites across U.S. / Canada
- 5,500 team members, including nearly 1,000 field-based
- One brand, one team, one leadership
- Established dedicated Outpatient Market organization, including sales team

A new leader with US market broad experience

Jennifer ZINN

President, Clinical Operations Chair

- 30 years healthcare experience
- 20 years in diagnostics

Siemens healthineers Roche Ortho Clinical Diagnostics

Innovative products need a powerful and knowledgeable **Medical Affairs team** to demonstrate the value we bring to healthcare

bioMérieux amongst the first IVD companies to establish Medical Affairs position back to 2012

10 YEARS LATER

- 160+ Medical Experts in more than 35 countries
- 200 ongoing Clinical Studies
- > 900 Training Events attended by 160K+ HCP
- Networking with prestigious institutions (WHO, CDC, FIND, ..)

KEY BENEFITS

- → Raise awareness on selected public health issues
- → **Deliver Medical Value** of diagnostic solutions
- → Facilitate market access & reimbursement in public settings
- → Effective support to field teams & activities

Business outlook summary



Key Takeaway

1

- Very strong mega trends support our business:
 - Increased threat of Antimicrobial Resistance globally
 - More decentralized testing
 - Digitalization

2

- We will have launched
 an unprecedented number
 of new solutions in a few years
 to sustain our growth
- Strengthening our Ambition of shaping the market within our leadership business positions

3

- Launches and Ambition backed by strong business supports of which
 - US organization & leadership
 - Medical Affairs Expertise

2023 outlook



2023 Outlook

GUIDANCE

TRENDS

SALES

+8% to +10%

Organic, Excluding Respiratory

Excluding Resp.: Non-RP ~+15%, Microbio ~+8%, Immuno >0%, Industry ~+8%

RP slow down: Assuming a medium flu season at the end of 2023

vs strong one in Q4 2022

Overall growth: +4% to +6%, organic

cEBIT

€600M – €630M

- Sales growth and price increases should almost fully offset cost inflation
- Exchange rates effects would be approx. 40 M€ negative

CAPEX

~10-11% of consolidated sales

- Capacity & automation
- US and China on-going projects



PIONEERING DIAGNOSTICS