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# Outline



## Introduction

Another Year of Growth

**Financial Review** 

Outlook for 2006





## Introduction



## Another Year of Growth

- ▷ Business review
  - Launches Other events

**Financial Review** 

Outlook for 2006



## Another year of growth

Sales up 5.7%\*

#### Successful launch of new platforms:

- ▷ VITEK<sup>®</sup>2 Compact
- ▷ easyMAG<sup>TM</sup>
- ▷ TEMPO<sup>®</sup>

#### New improvement in earnings:

- Operating income before non recurring items up 3.4%
- Operating income up 7.3%
- Net income up 13%

#### Ongoing investment programs

# A changing environment

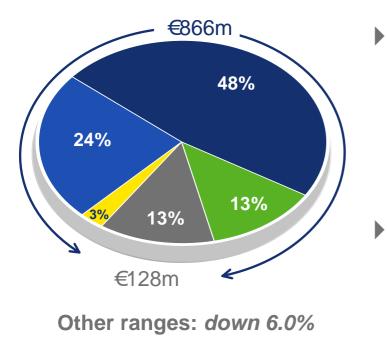


- Increasingly important role for IVD in meeting public health challenges
- Heightened competition
- Problems confronting the food industry
- Stricter regulatory requirements
- Raw material costs
- Rapid growth in China and India



# Solid performance by the main product ranges

Strategic ranges: up 7.7%



#### Clinical applications:

- Bacteriology:  $\triangleright$
- Immunoassays (VIDAS):  $\triangleright$
- Molecular biology:  $\triangleright$

#### €866m *up 5.3%*

€476m	up 10%
€235m	up 2.6%
€27m	up 10.8%

#### Industrial applications: €128m up 8.3%



**Bacteriology** Immunoassays (VIDAS) Industry

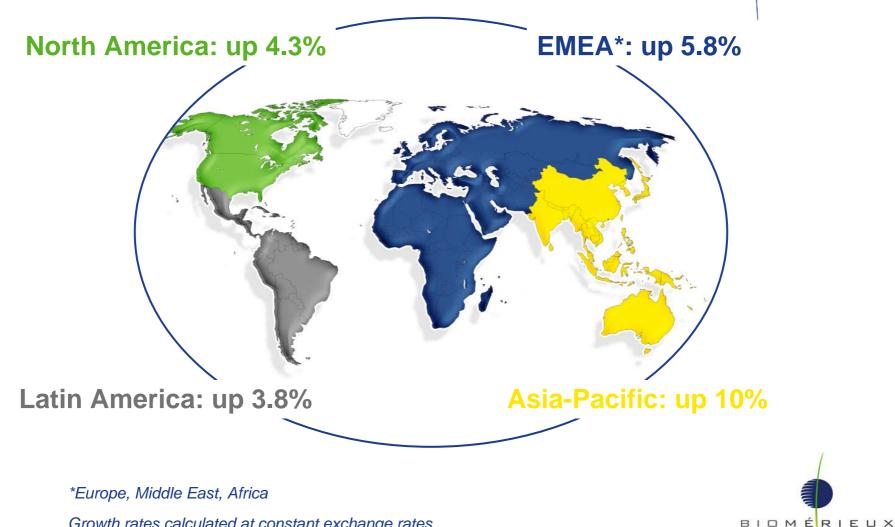
Molecular biology

Other

Growth rates calculated at constant exchange rates

## Sharp growth in **Europe and Asia-Pacific**





Growth rates calculated at constant exchange rates

# Sales in Europe up 5.8%

France: 18%

Europe: 57% of sales



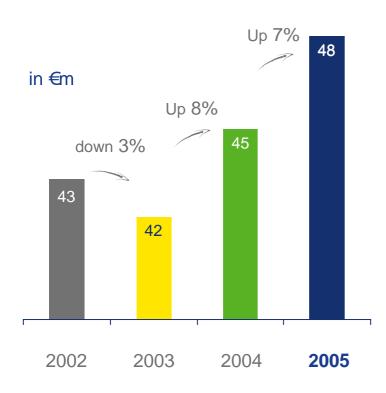
- Growth outside France up 6.7%
- Clinical bacteriology up 10.5%
  - Success of the VITEK<sup>®</sup>2 Compact
  - ▷ Success of the BacT/ALERT<sup>®</sup> range
- Stable immunoassays:
  - ▷ Fiercer competition in the VIDAS<sup>®</sup> range (routine tests)
- Molecular biology up 19%
- Industrial applications up 10%
- Creation of two new subsidiaries in Hungary and the Czech Republic
- Installation of healthcare cost management systems



Installation of DRG: Germany



#### Sales - Germany



- Introduction of Diagnosis Related Groups (DRG) in 2003
- Obligation to deliver results within 48 hours to be reimbursed
- Bacteriological tests administered when patients admitted to hospital
- As a result, growth in the microbiology market



# Sales in North America up 4.3%



North America: 26% of sales

## Clinical bacteriology up 8%

- ▷ BacT/ALERT<sup>®</sup>
- Second-half launch of VITEK<sup>®</sup>2 Compact
- Fast 13% growth in the VIDAS<sup>®</sup> range
  Emergency Rooms and Physician Office Labs (POL)
- Industrial applications up 7.3%, excluding the impact of prior-year comparatives



# Sales in Asia-Pacific up 10%



Asia-Pacific: 11% of sales

- Clinical bacteriology up 11%
  - ▷ VITEK<sup>®</sup> ranges
  - ▷ BacT/ALERT<sup>®</sup>
- Industrial applications up 19%
- China, South Korea, India and Thailand:
  - Sales increases of more than 20%
- Hong Kong-based subsidiary transferred to Shanghai



# Sales in Latin America up 3.8%



Latin America: 6% of sales



#### Brazil flat

Non-renewal of the molecular biology tender for monitoring HIV viral load

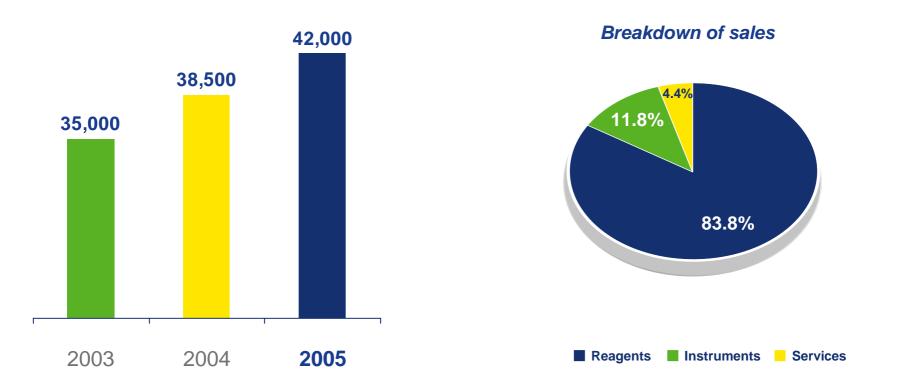
#### Mexico up 4%

- Social security budgets reduced
- Argentina up 13%



# New increase in the installed base

Installed base - Number of instruments



- Approximately 3,500 new instruments installed
- No change in the instruments sold/instruments placed mix

BIOMÉRIEUX



## Outline



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#### ▷ Launches

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# Pursuing the launch program





#### VITEK<sup>®</sup>2 Compact



easyMAG™





**VIDIA**<sup>TM</sup>

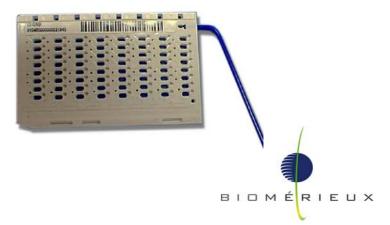


# VITEK<sup>®</sup>2 Compact



- Bacteriology
- Customers: small and medium-sized laboratories, clinical or industrial applications
- Launch:
  - ▷ France: late 2004
  - ▷ Rest of Europe: 1<sup>st</sup> half 2005
  - ▷ United States, Japan and rest of the world: 2<sup>nd</sup> half 2005

- Same reagents as the VITEK<sup>®</sup>2
- Full menu already available



# easyMAG<sup>TM</sup>





#### Molecular biology:

- Extraction of genetic material using bioMérieux's proprietary BOOM<sup>®</sup> technology
- Customers: commercial molecular biology laboratories, hospitals or research laboratories

#### Launch:

- ▷ June 2005
- ▷ 6 pilot countries, then global deployment
- A broad, highly automated offer with EasyQ<sup>®</sup> (combining extraction, amplification and detection)



## VIDIATM



- Immunoassays
- Customers: medium-sized laboratories and large hospital infectiology laboratories
- Pre-launch: late 2005
- Launch:
  - ▷ Europe and Latin America: 2006
- Combined with the VIDAS<sup>®</sup> range
- Highly competitive environment
- Mainly placed instruments
- Menu being developed



## TEMPO®



- Industrial applications:
  - Enumeration of quality indicators in a food matrix
- Customers: quality control laboratories
  - Launch:
    - Europe and Asia

Validation in a large number of food matrices

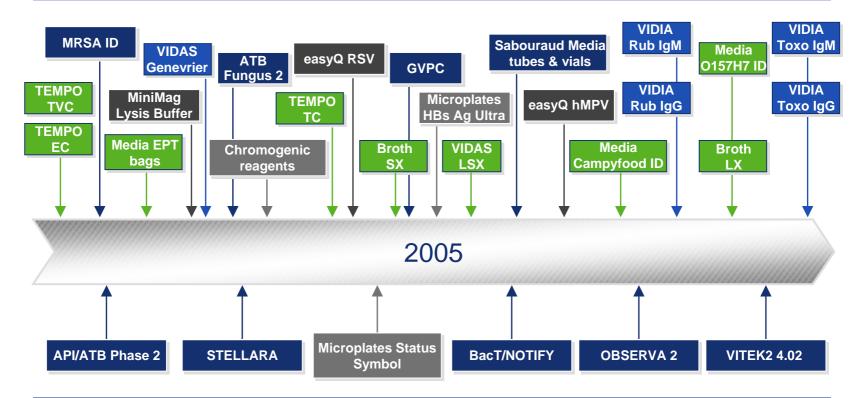
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- Validation underway in the United States
- Gradual development of the installed based and menu



## Broadening the menus





## Outline



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## Investments and quality management

#### Ongoing capital spending projects: €44m

- ▷ Grenoble: Molecular biology and micro-system R&D center
- Craponne (near Lyon): to expand Petri dish production unit
- Florence: to increase instrument production capacity
- Durham (North Carolina): to strengthen quality assurance systems

#### Ongoing initiatives to improve quality systems

- Changes in the organization
- Strengthened processes
- Investments



# New business development agreements

#### Acquisition of bio-markers:

- BRAHMS Procalcitonin (PCT): severe bacterial infections (sepsis)
- ▷ Roche proBNP: congestive heart failure and acute coronary syndrome
- Gen-Probe: ribosomal RNA markers for bacterial targets

#### Partnerships:

- Chinese Academy of Medical Sciences: emerging pathogens
- ▷ Affymetrix (US) and ExonHit Therapeutics (France): cancer
- b diagnoSwiss: electrochemical chips, mainly in immunoassay
- Avestha Gengraine (India): tuberculosis



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## **Financial Review**

#### ▷ Update on IFRS

Consolidated statement of income Statement of cash flows and balance sheet

Outlook for 2006



# Impact of IFRS on financial statements

#### 2004: adjustments to opening balance sheet and to income

- ▷ Elimination of goodwill amortization ⇒ €4.4m increase in net income
- ▷ Reclassification of certain expenses ⇒ €2.7m reduction in operating income
- ▷ IDC logistics center in Plaine de l'Ain:
  Restatement of lease contract ⇒ €9m increase in debt
- ▷ Overall, no change in equity at December 31, 2004
- Beginning in 2005: financial statements prepared in accordance with IFRS



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Update on IFRS

#### Consolidated statement of income

Statement of cash flows and balance sheet

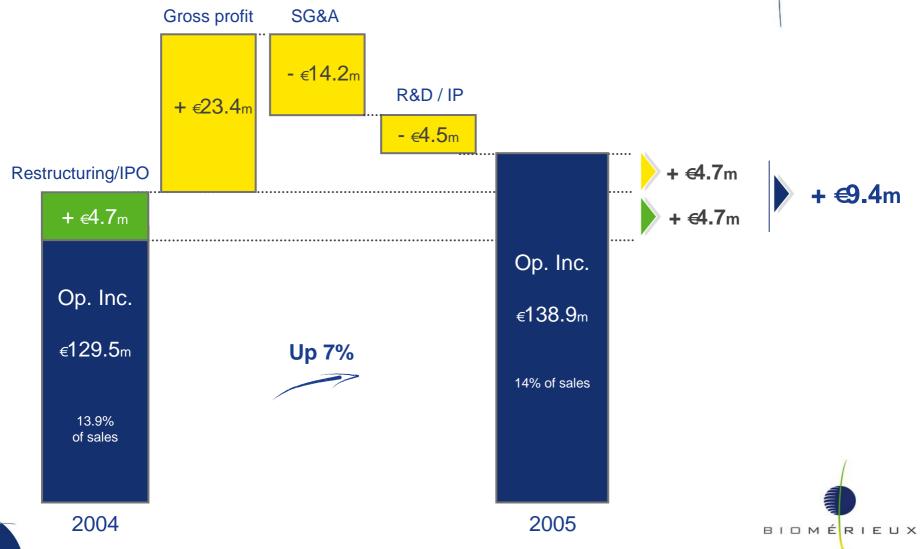
Outlook for 2006



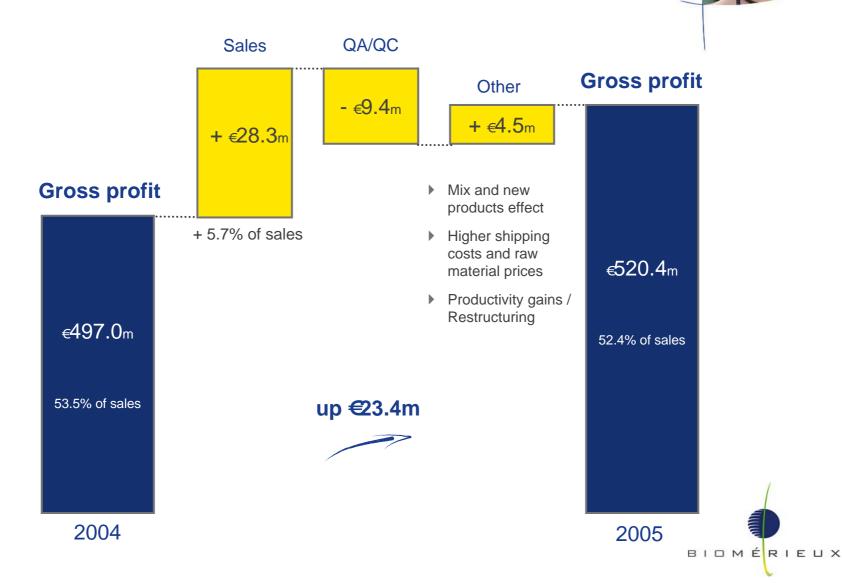
# Consolidated statement of income

in €m	2005	2004	% change
Net sales	994	929	+ 7%*
Operating income	139	<b>129</b>	+ 7%
as % of sales	14.0%	13.9%	
Net income	90	80	+ 13%
as % of sales	9.1%	8.6%	

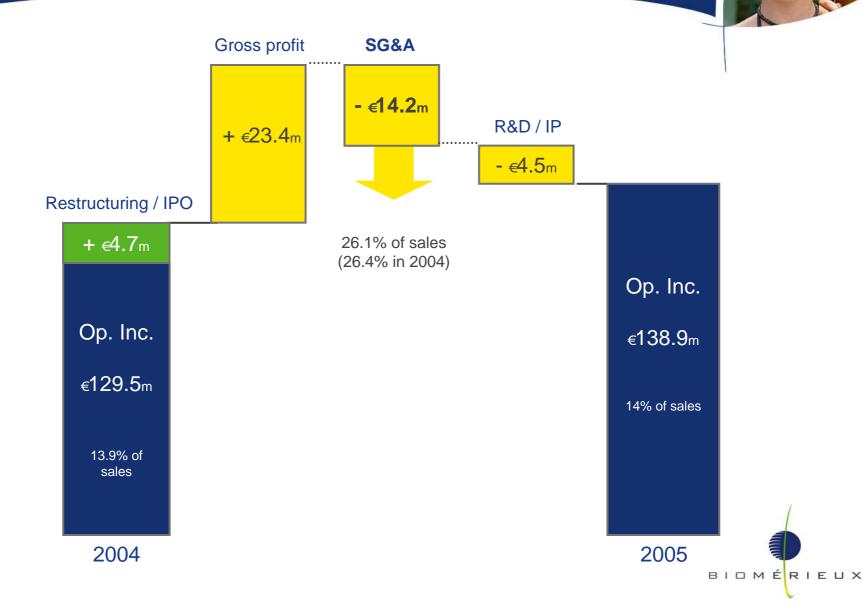
## Improvement in operating income



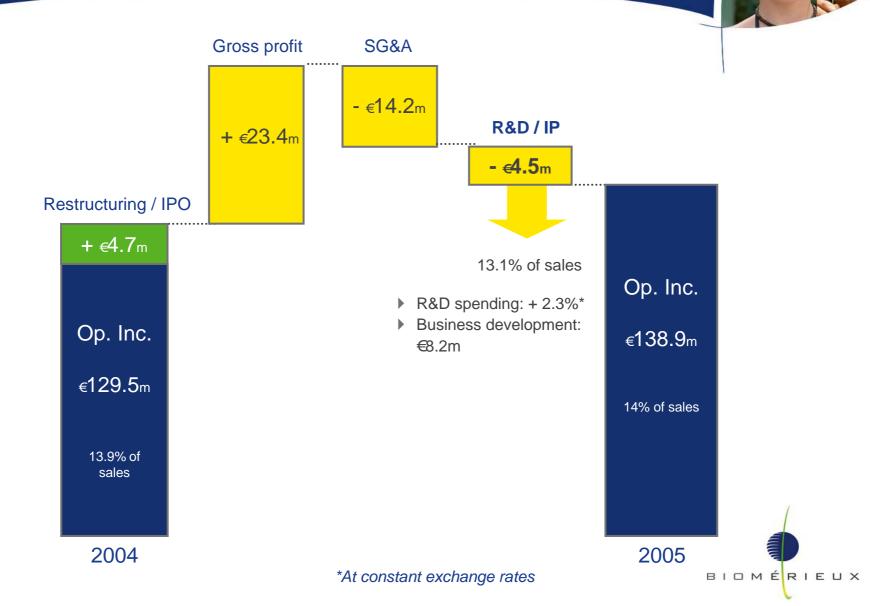
# Gross profit: higher production costs



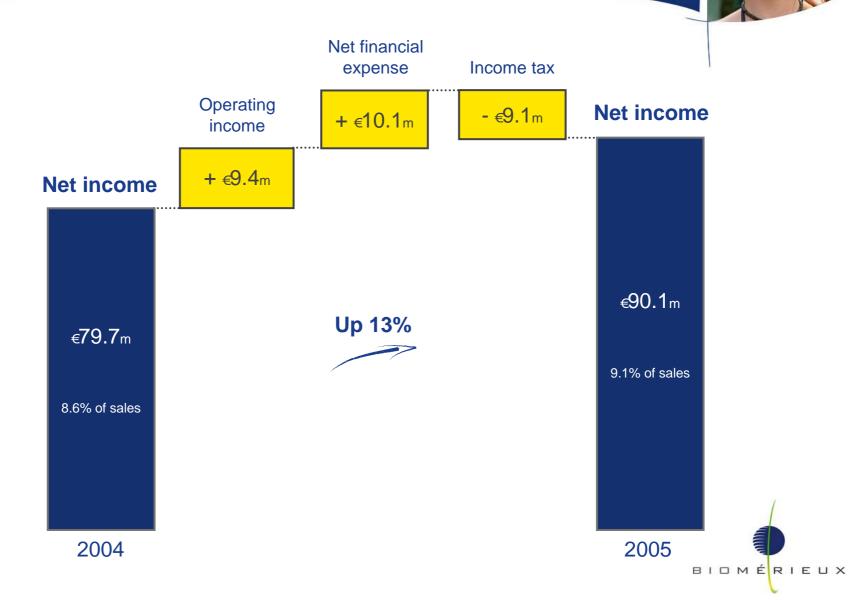
# Tight control of operating costs



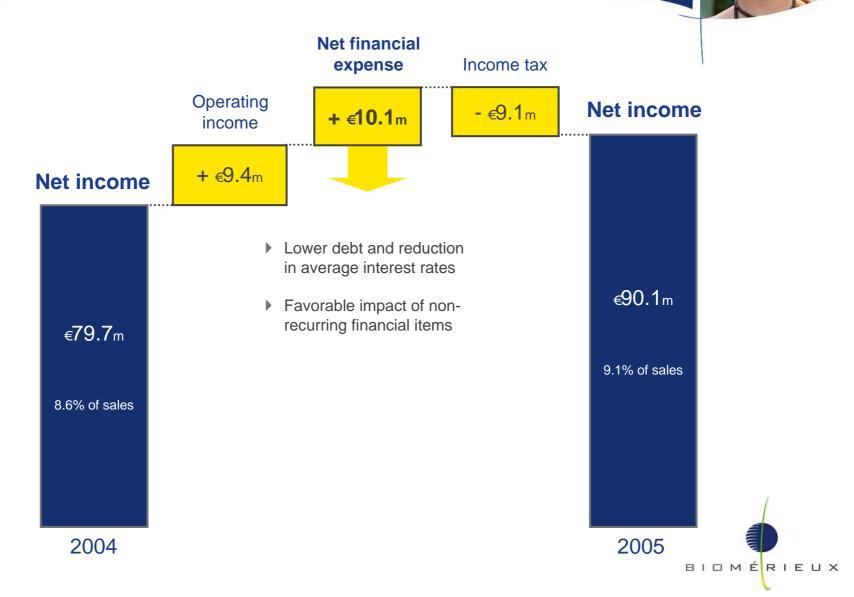
# Ongoing R&D projects



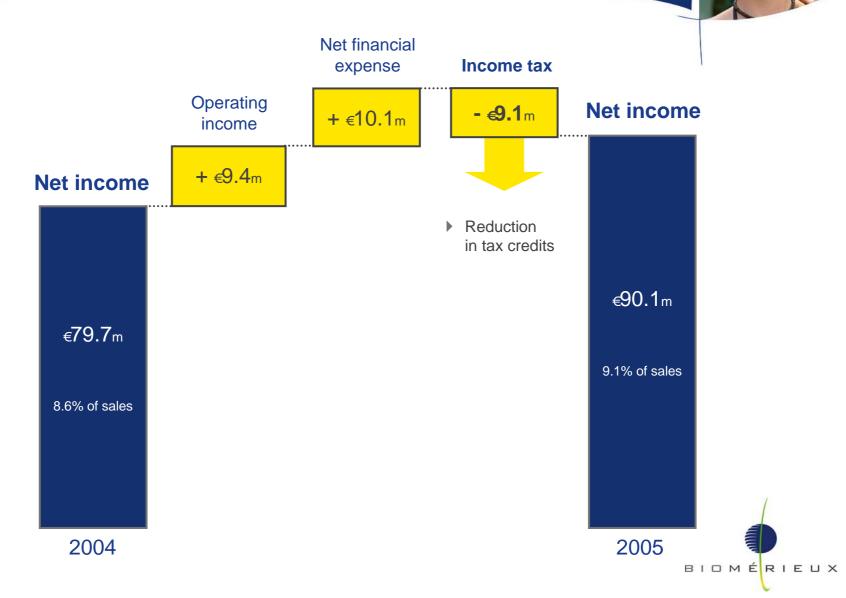
# Net income up 13%



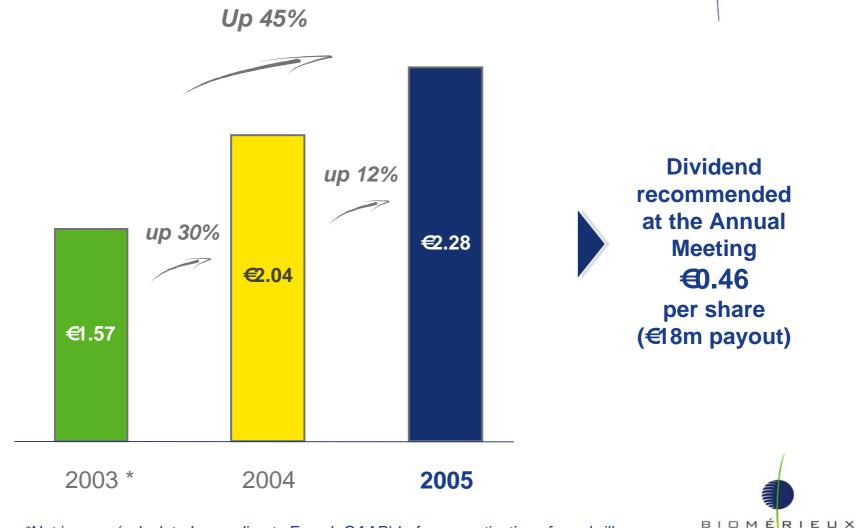
## Lower financial expense



## 35% average tax rate



# Earnings per share





\*Net income (calculated according to French GAAP) before amortization of goodwill

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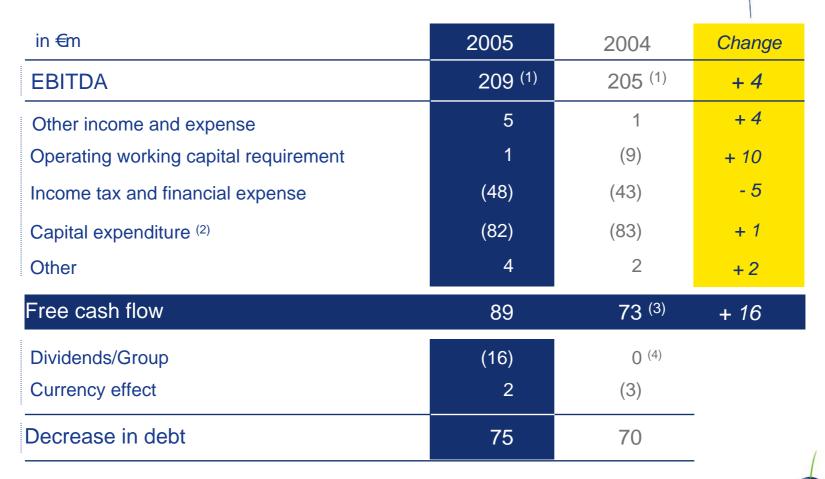
Update on IFRS Consolidated statement of income

Statement of cash flows and balance sheet

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## 21% increase in free cash flow



<sup>(1)</sup> Before depreciation and amortization of  $\in$ 70m in 2005 and  $\in$ 71m in 2004

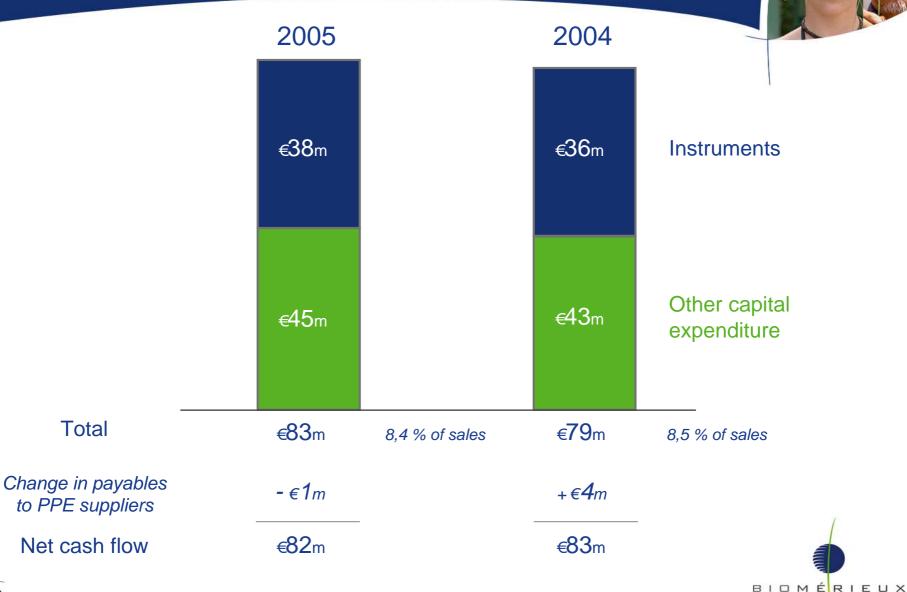
<sup>(2)</sup> Including change in payables to PPE suppliers

<sup>(3)</sup> Excluding <sup>(4)</sup>

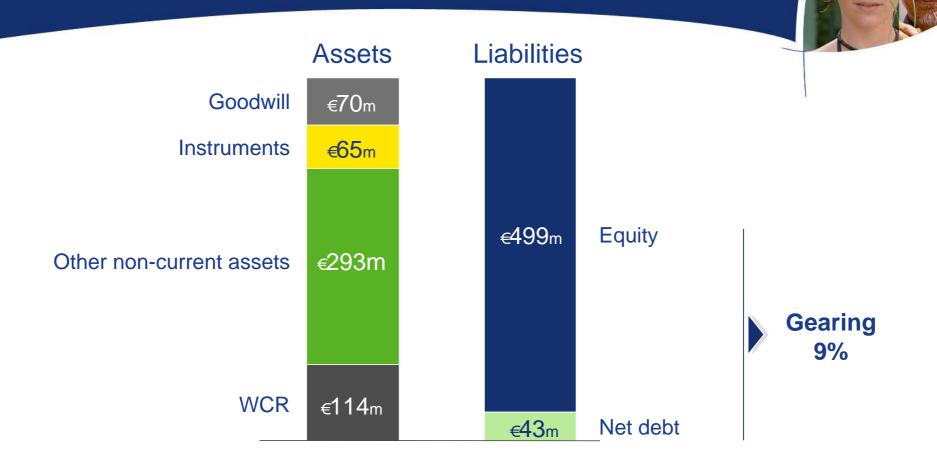
<sup>(4)</sup> In €m; dividend (-30), TSGH (+8), NBMA merger (-2), NBMA tax credit (+11), employee share issue (+13)



# Continued implementation of the capital expenditure program



## A stronger balance sheet



Op. WCR: 22% of sales

Syndicated loan in stand-by

▶ €260m

Due in 2013



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## Outlook for 2006

#### Sales growth of 5 to 6%\*

- Worldwide deployment of new platforms
- ▷ Launch of new parameters
- Ongoing geographical expansion
- Strengthening our strategic product ranges

#### Target: 2006 operating margin on a par with 2005\*

- Heightened competition in immunoassays and industrial applications
- ▷ Full-year impact of higher raw material costs
- ▷ Launch of VIDIA<sup>®</sup>
- Continued investment in quality assurance systems
- Ongoing measures to improve productivity





# Appendix



#### Transition to IFRS:

Reclassifications in the 2004 consolidated statement of income



# Impact of IFRS on 2004 financial statements



 Classification changes impacting operating income but not net income

Reclassifications	Original caption		New caption	
(Dec. 31, 2004)	French GAAP	in €m	IFRS	in €m
Customer discounts	Financial expense	1.0	Sales	(1.0)
IPO costs Capital gains/losses on sale of fixed assets and other non-recurring income/expense	Non-recurring income	5.2 (1.5 )	Other operating income and expense	(5.2) 1.5
Time value of cash-flow hedges	Cost of sales	1.0	Financial expense	(1.0)
Debt-arranging fees	General expenses	1.1	Financial expense	(1.1)

